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reputation really rewarded?**

**The case of Japanese yogurt market**

by

**Tomohito KAMAI and Yuichiro KANAZAWA**

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**UNIVERSITY OF TSUKUBA**

Tsukuba, Ibaraki 305-8573  
JAPAN

Are manufacturers' efforts to improve their  
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Tomohito KAMAI and Yuichiro KANAZAWA \*

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**Abstract**

More than 65 years have passed since yogurt was first introduced in Japan, and the yogurt market is still growing there. The recent market growth is said to be stimulated by a group of products with newly found lactic-acid bacilli which are claimed to have features including protection from virus-infection, allergies and so forth. However, it is

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\*Tomohito KAMAI is a doctoral student, Graduate School of Systems and Information, University of Tsukuba (E-mail: tkamai@sk.tsukuba.ac.jp). Yuichiro KANAZAWA is Professor of Statistics, Department of Social Systems and Management, University of Tsukuba (Email: kanazawa@sk.tsukuba.ac.jp). This work is supported by Grant-in-Aid for Scientific Research (B)20310081 and Challenging Exploratory Research 25590051. The CCL-CAFÉ® data employed in this manuscript for illustration purpose are provided by CUSTOMER COMMUNICATIONS, Ltd., through Prof. Tadahiko Sato of the Graduate School of Business Sciences of the University of Tsukuba. His work is supported by Grant-in-Aid for Scientific Research(A)21243030. We thank very much CUSTOMER COMMUNICATIONS, Ltd. and Prof. Tadahiko Sato for generous offer.

empirically unknown if manufacturers are really rewarded with higher margins from brands with these features as the average retail price of yogurt kept decreasing over the last decade. To uncover factors responsible for such a phenomenon, we employ Che et al. (2007) because they incorporate important facets of enterprises such as the strategic interaction among manufacturers and retailers, consumer state dependence, and forward-looking behavior of firms. With Japanese yogurt panel data from January 2007 to December 2008, we find that (1) manufacturers producing brands with special features successfully charge more margins as expected; (2) a retailer also charges higher margins for these brands; and (3) a retailer has slightly higher amount of margins than manufacturers, reflecting Bertrand competition among manufacturers and vertical Nash game between manufacturers and a retailer.

## 1 Introduction

Since yogurt was first introduced in Japan in 1950's, the market kept growing. The recent market growth is said to be stimulated by a group of products with newly found lactic-acid bacilli, which are claimed to enhance immune strength and prevent consumers from virus-infection, allergies and so forth. The traditional marketing theory would predict that these manufacturers' efforts are rewarded with high margins. The average price of yogurt, however, kept decreasing over the last decade and the temporal price reduction ("TPR" henceforth) is prevalent practice in this category, with 66.7% of supermarket engaged in TPR in a sampled week according to the retail survey

in 2007.<sup>1</sup>

In this paper, we try to uncover factors responsible for such a phenomenon. The possible explanations include market pressure for lower price, bargaining power imbalance between manufacturers and retailers where one of channel members squeezes the margin of the other, or increasing price competition among manufacturers. To identify which of these factors are actually in effect, we need to decompose prices into margins of manufacturers, those of retailers, and marginal costs and assess their relative magnitude. This requires to model both demand and supply-side behavior as supply-side behavior would be affected by the market demand condition. Moreover, since some consumers switch brands in this market, inferred from prevalent practices of TPR and the nature of product, consumer state dependence must also be incorporated in demand model for plausible investigation.

In addition to strategic interaction among manufacturers and retailers and consumer state dependence, a model needs to accommodate forward-looking behavior of firms as pricing behavior of firms could be drastically altered if they engage in such behavior as found in empirical paper of Che et al. (2007). In their research, both manufacturers and retailers in U.S. cereal market are shown to set prices accounting for the effect of current prices on future profit while incorporating strategic interaction among firms and consumer state dependence. The fundamental marketing issues of unobserved demand

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<sup>1</sup>Compared to 2003, the average retail price of boxed yogurt in stores in Tokyo area fell by 7.5% in 2008, and it further fell by 14.9% in 2013 according to “Retail Survey” conducted by Statistics Bureau, Ministry of Internal Affairs and Communications, Japan. Data regarding TPR are obtained from “National Survey of Prices” conducted by Statistics Bureau, Ministry of Internal Affairs and Communications and calculated from data of “Distribution of Regular Prices and Sale Prices by Sales Floor Space, Type of Outlets - Japan, City Groups, Prefectures.”

characteristics, heterogeneity across household, and price endogeneity are also accounted for in their model. Therefore in this research, we employ the comprehensive model of Che et al. (2007) to the yogurt data in Japanese market to uncover the structure of this market.

The rest of paper is organized as follows. The next section describes the model. In section 3, we present our estimation procedure. We briefly explain our data in section 4. In section 5, we will present and discuss results for empirical analysis. Section 6 concludes.

## 2 The Model

In this section, we specify both demand- and supply-side models. As we implied, there are three major dimensions in the modeling framework, which are strategic interaction among manufacturers and retailers, consumer state dependence, and forward-looking behavior of firms. Out of them, consumer state dependence is modeled in demand-side and the rest is modeled in supply-side. This approach of structural market equilibrium model enables the analysis of supply-side behavior by observing only the demand-side data, which is an advantage of the model as supply-side information is rarely available to researchers. Examples of papers in this line include Besanko et al. (1998), Sudhir (2001), Yang et al. (2003), Villas-Boas and Zhao (2005) and Che et al. (2007) to name a few. Because supply-side behavior is estimated conditional on the estimation results of demand-side model, we start with demand-side model.

## 2.1 Demand–Side Specification

**The brand choice model** Let us suppose there are  $j = 1, \dots, J$  brands in the market and each household  $i = 1, \dots, I$  has  $t_i = 1, \dots, T_i$  purchasing occasions. We employ the multinomial logit model for household brand choice behavior. Specifically, the probability of household  $i$  choosing brand  $j$  at its  $t_i$ -th purchasing occasion is defined to be  $\text{Pr}_{ijt_i}$  and is written as

$$\text{Pr}_{ijt_i} = \frac{\exp(v_{ijt_i})}{1 + \sum_{k=1}^J \exp(v_{ikt_i})} \quad (2.1)$$

where  $v_{ijt_i} = \mathbf{x}_{jt_i} \cdot \boldsymbol{\beta}_s + \text{sim}_{kj} \cdot SD_s + \xi_{jt_i}$  is the deterministic part of the utility function.<sup>2</sup> The addition of 1 in the denominator stands for the outside option which results from the specification  $v_{i0t_i} = 0$ . The set of explanatory variables indexed by vector  $\mathbf{x}_{jt_i}$  include brand dummy variables and price of brand  $j$  a household  $i$  faces on purchasing occasion  $t_i$ ,  $\text{sim}_{kj}$  is the attribute similarity index for brand  $j$  with respect to the previously purchased brand  $k$ , and  $\xi_{jt_i}$  is the unobserved demand characteristics which can be observed by firms and households but not by a researcher. The examples of unobserved demand characteristics are national advertisement, coupon availability, shelf space allocations and so forth. As prevalent in this study field, we assume it commonly affects all households (Besanko et al., 1998; Villas-Boas and Winer, 1999; Villas-Boas and Zhao, 2005). Parameters to be estimated are  $\boldsymbol{\beta}_s$  and  $SD_s$ , where a subscript  $s = 1, \dots, S$  corresponds to segment (i.e., a subset to which households belong to, where those in the same segment are assumed to be the same in terms of responsiveness to marketing mix

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<sup>2</sup>The term  $\xi_{jt_i}$  is a subset of  $\xi_{jt}$  where the latter is defined for all calendar dates and brands in the panel, and the former is retrieved from the latter according to  $t_i$ . On the other hand, the values of  $\mathbf{x}_{jt_i}$  may be different depending on households even when two households shop at the same time as temporal price reduction such as coupon may only be available to a specific household.

variables), as we will employ the latent class model (Kamakura and Russell, 1989).

**The attribute similarity index** We use the attribute similarity index to express the state dependence in household brand choice behavior, following Che et al. (2007).<sup>3</sup> In their specification, each brand is allocated with a set of attributes by a researcher. Each attribute has different levels, and brands are assumed to be similar if they share the same level of attributes. The degree of similarity between brands increases with the number of attribute levels shared by these brands.

Employing the attribute similarity index enables a researcher to examine how brand attributes contribute to the perception of similarity between brands among consumers. Apparently, this approach would yield richer insight on consumer brand choice behavior and on brand positioning compared to the prevalent approach such as employing the lagged brand indicator variable. Specifically, the similarity between the brand purchased on the previous occasion (brand  $k$ ) and the brand a household faces on the current purchase occasion (brand  $j$ ) is specified as

$$\text{sim}_{kj} = \frac{I_{kj} + \sum_{p=1}^P I_{kjp} \cdot r_p}{1 + \sum_{p=1}^P r_p}, \quad (2.2)$$

where  $I_{kj}$  is an indicator variable taking unity if  $k = j$ ,  $I_{kjp}$  is an indicator variable taking unity if two brands share the same level of attribute

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<sup>3</sup>The idea of the attribute similarity index can be found in previous papers (e.g., Lattin (1987)), but the specification in previous literature requires questionnaire which explicitly asks subjects for the perceived similarities between listed brands. The advantage of the specification of Che et al. (2007) is that it does not require such information and similarities between brands can be calibrated from the data, although the level of attributes shared by brands must be arbitrarily set by researchers.

$p = 1, \dots, P$ , and  $r_p > 0$  is importance weight associated with attribute  $p$  to be estimated. As (2.2) implies, the similarity index is designed to take value between 0 (brands are totally dissimilar) and 1 (brands are identical). The parameter of the attribute similarity index,  $SD_s$ , can either be positive or negative which corresponds to inertia (i.e., a previous brand consumption experience raises the probability of repurchasing a brand) and variety-seeking (i.e., a previous brand consumption experience lowers the probability of repurchasing a brand) respectively. Following Che et al. (2007), we specify  $SD_s$  to be the function of demographic variables as

$$SD_s = \gamma_{s0} + \mathbf{D}_i \cdot \boldsymbol{\gamma}_s$$

where  $\mathbf{D}_i$  is vector of demographic characteristics of household  $i$ ,  $\gamma_{s0}$  is an intercept term, and  $\boldsymbol{\gamma}_s$  is vector of parameters for  $\mathbf{D}_i$ .<sup>4</sup>

**The price endogeneity** It is empirically well known that ignoring unobserved product characteristics leads to a biased estimate of price effect as they could be correlated with prices (Berry, 1994; Villas-Boas and Winer, 1999; Besanko et al., 1998, 2003; Nevo, 2001; Villas-Boas and Zhao, 2005). This price endogeneity problem arises because if the desirable unobserved product characteristic is not modeled, its hidden impact on utility will be picked up by price, mitigating its negative effect on the utility (Train, 2009). To avoid this problem, we employ an idea of two-stage least squares. The details are explained in the next section.

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<sup>4</sup>In estimating  $\gamma_{s0}$  and  $\boldsymbol{\gamma}_s$ , we write out each component of the term  $\text{sim}_{kj} \cdot SD_s$  and estimate them by least squares. The detailed estimation algorithm can be provided upon the request to the author.

## 2.2 Supply–Side Specification

Following the preceding research, we assume that the retailer is a local monopolist which maximizes its joint category profit.<sup>5</sup> The assumption of a local monopolist is often justified by empirical reports which find that there is little evidence of among store competitions (Besanko et al., 1998; Sudhir, 2001; Villas-Boas and Zhao, 2005; Che et al., 2007). We further assume that there are multiple manufacturers which sell their brands through a common retailer. Manufacturers are allowed to produce multiple brands.

To examine if firms forward-look in setting prices, we will test three models – namely static, myopic, and forward-looking model. The static model is a standard multinomial logit model without state dependence. The myopic model assumes that firms account for state dependence in demand (i.e., firms consider the effect of a household previous brand choice via the attribute similarity index) but do not account for the current price impact on future profit, while those in forward-looking model are assumed to account for such an effect (Che et al., 2007). In all models, we will estimate the margins of manufacturers and a retailer under four different games, which arise from the combination of two games in horizontal strategic interaction among manufacturers and two games in vertical strategic interaction between manufacturers and a retailer. Two games in horizontal strategic interaction are Bertrand competition and tacit collusion, where Bertrand competition refers to own-brands profit maximizing behavior of each manufacturer and tacit collusion refers to the behavior of manufacturers which collectively maximize

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<sup>5</sup>A retailer could use the other pricing rules such as brand profit maximization where it sets up a profit function for each brand. However, Sudhir (2001) empirically shows that a retailer attains a maximum profit when it engages in category profit maximization, which supports the assumption widely adopted in the literature.

total profit from all brands in the market. Two games in vertical strategic interaction are manufacturer Stackelberg and vertical Nash. In the manufacturer Stackelberg game, manufacturers act as Stackelberg leaders with respect to a retailer and choose their wholesale prices anticipating a reaction from a retailer and wholesale prices of competing brands. In this case, the retailer chooses retail prices to maximize its profit taking wholesale prices as given. In the vertical Nash game, manufacturers and a retailer move simultaneously; they choose prices anticipating the profit maximizing behavior of the others (Choi, 1991; Sudhir, 2001). We reserve the derivation of margins in Appendix. Our derivation much follows Villas-Boas and Zhao (2005) and Che et al. (2007).

After calculating margins of manufacturers and a retailer, we will estimate marginal cost of each brand using variables such as prices of ingredients. Finally, we will calculate likelihood for each model and game, and compare the results by Vuong test statistics.

## 3 Estimation

### 3.1 Demand–Side Estimation

**Pricing equation** As prices may be correlated with unobserved demand characteristics, we first set up the pricing equation

$$p_{jt} = \kappa_0 + z_{jt} \cdot \kappa_1 + \eta_{jt} \tag{3.1}$$

where  $z_{jt}$  is an instrument which is correlated with  $p_{jt}$  but not with  $\xi_{jt}$ ,  $\kappa_0$  and  $\kappa_1$  are parameters to be estimated, and  $\eta_{jt}$  is a random error term. Note that this equation is defined for calendar date  $t = 1, \dots, T$ . We estimate  $\widehat{p}_{jt}$  and  $\widehat{\eta}_{jt}$  by ordinary least squares.

Next,  $\xi_{jt}$  is obtained as residual in the following equation:

$$\ln \tilde{S}_{jt} - \ln \tilde{S}_{0t} = \mathbf{x}_{jt} \cdot \boldsymbol{\beta} + \text{sim}_{\kappa j} \cdot SD + \xi_{jt} \quad (3.2)$$

where  $\ln \tilde{S}_{jt}$  and  $\ln \tilde{S}_{0t}$  are the log of observed market shares of brand  $j$  and outside good at time  $t$  respectively.

If price endogeneity exists, the terms  $\xi_{jt}$  and  $\eta_{jt}$  will be correlated.<sup>6</sup> This correlation should arise as  $\eta_{jt}$  can represent both demand and cost shock (i.e., if the unobserved demand characteristic is desirable, it is reasonable to assume it incurs cost). In order to check the existence of price endogeneity, we assume that  $\xi_{jt}$  and  $\eta_{jt}$  jointly follow the bivariate normal distribution as correlation in that distribution equates dependence between them. We also assume that their means are both zero, and their moments exist up to the second order.

**Likelihood function** The likelihood of purchase history of household  $i$  is written as

$$L_i = \prod_{t_i=1}^{T_i} \int \left\{ \prod_{j=0}^J [\text{Pr}_{ij_{jt_i}}]^{y_{ij_{jt_i}}} \times f(\xi_{jt_i} | \eta_{jt_i}) \times f(\eta_{jt_i}) \right\} d\xi_{jt_i} \quad (3.3)$$

where  $y_{ij_{jt_i}}$  is an indicator function taking unity if household  $i$  chooses brand  $j$  at time  $t$  and 0 otherwise,  $f(\xi_{jt_i} | \eta_{jt_i})$  is the conditional density of  $\xi_{jt_i}$ , and  $f(\eta_{jt_i})$  is the density function of  $\eta_{jt_i}$ . Similarly to  $\xi_{jt_i}$ , the term  $\eta_{jt_i}$  is a subset of  $\eta_{jt}$ , which is defined for all calendar dates in the panel. In this paper, we employ the latent class model under which the likelihood function as in (3.3) for household  $i$  is replaced with  $L_i(S_i = s)$ , the likelihood of household  $i$  belonging to the segment  $s$  or  $S_i = s$ . Then we have the likelihood for whole

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<sup>6</sup>As  $\kappa_0 + z_{jt} \cdot \kappa_1$  is uncorrelated with  $\xi_{jt}$  by construction,  $\eta_{jt}$  represents a correlated (with  $\xi_{jt}$ ) part of  $p_{jt}$ .

panel data as

$$L = \prod_{i=1}^I \left\{ \prod_{s=1}^S L_i(S_i = s) \times \text{Pr}_i(s) \right\} \quad (3.4)$$

where  $S$  is the number of segments and  $\text{Pr}_i(s)$  is the membership probability to segment  $s$  of household  $i$ . Parameters  $\beta_s$  and  $SD_s$  are estimated by maximizing this likelihood function.

### 3.2 Supply–Side Estimation

**Marginal cost** We specify the marginal cost equation as

$$mc_{jt} = w_{j0} + \mathbf{input}_{jt} \cdot \mathbf{w}_r \quad (3.5)$$

where  $w_{j0}$  is a brand-specific intercept term,  $\mathbf{input}_{jt}$  is vector of observable cost shifters, and  $\mathbf{w}_r$  is corresponding vector of parameters. For the notational convenience, let  $\mathbf{w} \equiv (w_{j0}, \mathbf{w}_r)$ . Now to estimate  $\mathbf{w}$ , we utilize the following equation

$$p_{jt} - \widehat{CMM}_{jt} - \widehat{CMR}_{jt} = mc_{jt} + \varepsilon_{jt} \quad (3.6)$$

where  $\widehat{CMM}_{jt}$  and  $\widehat{CMR}_{jt}$  are computed margin of manufacturers and a retailer for brand  $j$  at time  $t$  respectively, and  $\varepsilon_{jt}$  is a random error term. Assuming the error term  $\varepsilon_{jt}$  follows a normal distribution with mean zero and finite variance (which is to be estimated), the right-hand side of the equation

$$\varepsilon_{jt} = p_{jt} - \widehat{CMM}_{jt} - \widehat{CMR}_{jt} - w_{j0} - \mathbf{input}_{jt} \cdot \mathbf{w}_r \quad (3.7)$$

also follows the normal distribution. Then we have the likelihood function of the supply-side as

$$\prod_{t=1}^T \prod_{j=1}^J g(\varepsilon_{jt}) \quad (3.8)$$

where  $g(\cdot)$  is the marginal density of  $\varepsilon_{jt}$ , to estimate  $\mathbf{w}$  and to calculate Vuong test statistics.

## 4 Data

We use scanner-panel data of yogurt purchases from anonymous retail chain in the western Tokyo starting January 2007 to December 2008. There are mainly two type yogurts; box type and snack type. We chose the latter type for empirical analysis as the former type may also be used for cooking. There were 157 brands during the period of study, but only 16 brands were on sale throughout the period. Out of these brands, we chose 7 brands which had enough purchasing records across stores, as we would like to use the average yogurt prices in these stores as instruments for prices of yogurt in particular store we would analyze.<sup>7</sup> Next, we choose the store carrying these brands with the least missing values. Then we chose households who only purchased the selected 7 brands at least twice as we were to incorporate the effect of state dependence. This lefts 183 households who made 15,194 shopping trips and 2,550 yogurt purchases.<sup>8</sup> In the data, 76.5% of purchases were made by a female member of household. The average age of consumers in the panel is 59.4 with standard deviations of 19.6. The minimum and maximum ages of consumers in the panel are 14 and 94 respectively.

The information on chosen brands is summarized in Table 4.1. The attributes we used for the attribute similarity index were “Raw milk usage” (the proportion of raw milk in yogurt, 3 levels), “Fat level” (the fat amount contained, 3 levels) and “Ager usage” (whether yogurt contains ager or not, 2 levels). Ager is used to produce so called “hard-type” yogurt, which has

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<sup>7</sup>The other stores had at least 20 dates without a single sale of any brands during two years. We chose to exclude them from our analysis, as brand switch could have been attributed to the fact that some of them were out-of-stock in these stores. In this paper, we are not focusing on this kind of forced brand switching behavior.

<sup>8</sup>We explicitly counted the shopping trips which did not lead to yogurt purchase for those households to measure the share of outside option.

Table 4.1: Summary of brands.

	Average price (yen per gram)	Manufacturer ID	Market share	Raw milk usage	Fat level	Ager usage	Fat content (g/100g)	Sugar content (g/100g)
Brand 1	0.459	1	1.14%	No	Middle	Yes	2.47	7.77
Brand 2	0.486	2	2.95%	Partial	Middle	Yes	2.05	14.6
Brand 3	0.488	3	0.86%	All	High	Yes	4.10	14.9
Brand 4	0.483	4	1.08%	Partial	Low	No	1.76	15.2
Brand 5	1.113	4	3.22%	Partial	Middle	No	3.04	9.73
Brand 6	1.113	4	1.35%	Partial	Low	No	1.43	9.20
Brand 7	0.834	5	2.31%	Partial	Low	No	1.88	13.4

texture like pudding unlike plain-type yogurt. Out of these brands, we are especially interested in brand 3, 5, and 6; brand 3 is differentiated in terms of taste (it is the only brand using only raw milk), brand 5 is the yogurt with special lactic-acid bacilli, and brand 6 is a low fat version of brand 5. To compare the margins of these brands with those of the others would answer the question we addressed – whether these brands bring higher margins to manufacturers. Relatively small numbers in market share column in Table 4.1 are because of outside option as consumers did not buy any of these 7 brands 87.0% of their shopping trips. Brand 7 is a brand containing a fruit, which is thought to justify its higher retail price.

As for marginal cost shifters, we collected data of raw milk price, labor wage in four prefectures where 7 brands of yogurt are produced, international sugar price, cream price index, and international oil price.<sup>9</sup> Because all data were only available in monthly basis, we transformed them into weekly data

<sup>9</sup>The information sources are as follows: Raw milk price and cream price index are obtained from the database of Jmilk (2014); labor wage in four prefectures are obtained from statistical departments of corresponding prefectures; international sugar price is obtained from the database of Agriculture & Livestock Industries Corporation (2014); international oil price is obtained from U.S. Energy Information Administration (2014).

by the linear filtering process employed by Slade (1995):

$$W_t = 0.25W_{t-1} + 0.50W_t + 0.25W_{t+1}$$

where  $W_t$  in week  $t$  is the input price in the corresponding month (Besanko et al., 1998). As for international sugar price, we multiplied it to the sugar amount each brand contains. Also, since cream is mixed in yogurt to increase fat content, we multiplied cream price index to the fat amount each brand contains. We used raw milk price as they were, and we took log for labor wage and for international oil price because their scales were of different orders of magnitude. In addition, we employed manufacturer dummy variables to incorporate firm-specific cost structure with manufacturer 1 as baseline.

## 5 Empirical Results

### 5.1 Demand-Side Results

We estimate the latent class model by increasing the number of segments until there is no improvement in AIC. We find that the model with six segments maximizes AIC. Additionally, we construct and estimate a multinomial logit model without state dependence and the model with lagged brand choice dummy variable with the same number of segments to compare the fits. The model fit is presented in Table 5.1. As we see from Table 5.1, there is large improvement in log-likelihood by employing lagged brand choice dummy variable model relative to a multinomial logit model as log-likelihood improves from -9,056.5 to -6,725.2. However, the additional improvement by employing the model with the attribute similarity index instead of the lagged brand choice dummy variable is minimal, as log-likelihood only improves by 0.88%. Nonetheless, we retain the result of the model with the attribute similarity

Table 5.1: Model Fit.

Model specification	Multinomial logit model	The model with the lagged brand choice dummy variable	The model with the attribute similarity index
Number of parameters	54	60	72
Log-likelihood	-9,056.5	-6,725.2	-6,666.2
AIC	18,221	13,570	13,476

index (henceforth “optimal model”) since it is still the best fitting model.

The parameter estimates of the optimal model with standard errors are presented in Table 5.2. All variables are significant at 1% level. “Brand” in Table 5.2 represent brand-specific intercept terms relative to outside options, presented below “Demographics” entry are parameters for calculating  $SD_s$ , which is a parameter associated with the similarity index in (2.2), and presented below “The attribute similarity index” entry are the estimates of importance weight for two attributes in calculating the attribute similarity index.<sup>10</sup> Because we find that using all three attributes results in anomalies in estimation, we choose to remove “Fat level” attribute. We see that “Ager usage” has almost as six times greater effect as that of “Raw milk usage” with importance weights of 0.358 and 0.060 respectively. This suggests that perceived similarity between brands largely depends on the type of yogurt (i.e., whether yogurt is hard-type or plain-type). Estimated segment sizes are reported below price coefficients in Table 5.2.

<sup>10</sup>We only have importance weight estimates for segment 1 in Table 5.2. This is because we estimated them with the model without segment and used these estimates for the models with the greater number of segments. In other words, we assumed perceptions of similarities between brands were common across segments as in Che et al. (2007). In fact, estimating the model without this assumption would have increased the number of parameters by 66, and this could have made the estimation unstable.

Table 5.2: Parameter estimates of the optimal model.

	Segment 1	Segment 2	Segment 3	Segment 4	Segment 5	Segment 6
Brand 1	1.803 (0.0002)	-2.733 (0.0003)	-3.299 (0.0000)	1.635 (0.0000)	-1.071 (0.0001)	-4.097 (0.0002)
Brand 2	3.067 (0.0001)	-10.24 (0.0000)	0.119 (0.0002)	3.973 (0.0000)	2.577 (0.0021)	-20.62 (0.0000)
Brand 3	2.358 (0.0002)	0.829 (0.0028)	-4.435 (0.0000)	1.887 (0.0000)	1.629 (0.0005)	-2.142 (0.0004)
Brand 4	2.245 (0.0000)	-1.827 (0.0001)	3.938 (0.0037)	-0.403 (0.0000)	1.054 (0.0004)	-2.943 (0.0002)
Brand 5	14.00 (0.0002)	3.580 (0.0093)	4.542 (0.0000)	8.090 (0.0000)	3.525 (0.0000)	5.026 (0.003)
Brand 6	12.88 (0.0001)	-0.598 (0.0001)	-2.733 (0.0000)	14.50 (0.0000)	4.882 (0.0000)	4.045 (0.0002)
Brand 7	7.178 (0.0001)	-1.093 (0.0001)	2.702 (0.0000)	7.478 (0.0002)	-2.304 (0.0000)	-1.478 (0.0000)
Price Coefficient	-17.10 (0.0025)	-1.754 (0.0048)	-14.30 (0.0042)	-21.12 (0.0006)	-10.90 (0.0037)	-5.812 (0.0077)
Segment sizes	41.3%	2.7%	8.9%	30.4%	6.9%	9.8%
Demographics						
Intercept	0.518 (0.0131)	4.119 (0.0134)	1.151 (0.0585)	-7.100 (0.008)	-1.525 (0.0236)	0.099 (0.0062)
Male dummy	0.696 (0.0015)	4.138 (0.0003)	-1.953 (0.0001)	-1.786 (0.0001)	0.517 (0.0002)	-1.419 (0.0001)
Age (logged)	0.143 (0.0471)	-2.644 (0.0536)	1.641 (0.2405)	2.283 (0.0414)	0.962 (0.0943)	-0.152 (0.0231)
The attribute similarity index						
Raw milk usage	0.060 (0.0016)					
Ager usage	0.358 (0.0012)					
Number of parameters	72					
Number of observations	15,194					
Log-likelihood	-6,666.2					

State dependence tendencies across households are derived from the attribute similarity index calculated based on the estimated importance weights of attributes and  $SD_s$  calculated from demographic variables of households and parameter estimates for them. They are presented in Table 5.3. The

Table 5.3: State dependence tendencies across segments.

	Segment 1	Segment 2	Segment 3	Segment 4	Segment 5	Segment 6
Male	1.464	3.646	2.058	-4.905	0.670	-1.584
Female	0.768	-0.491	4.012	-3.119	0.152	-0.165
Weighted Average	0.931	0.481	3.553	-3.539	0.274	-0.498

values in rows “Male” and “Female” are corresponding values for each group, calculated with mean age. We see that households in segment 4 and 6 are variety-seekers from Table 5.3. The rest is almost all inertial. With this along with the results in Table 5.2, about 40.2% of households under study are assumed to be variety-seekers. However, also from Table 5.2, we do not see the consistent relationship between state dependence tendencies and demographic variables. Being male affects the utility of the similar brand to previously purchased one either positively or negatively, and the same is true for age.

Now we briefly summarize the results presented in Table 5.2. First of all, two largest segments are segment 1 and 4, consisting of 71.7% of the market as “Segment sizes” indicate. Though they are similar in terms of the magnitude of price sensitivities and signs for brand dummies, Table 5.3 indicates that they differ substantially in their state dependence tendencies; while segment 1 shows moderate inertia, segment 4 exhibits the greatest variety-seeking tendency among all segments. Segment 1 and 4 being large and price sensitive should induce rigorous price competition in the market,

despite the fact that state dependence exists within the targeted segment.

As we see from Table 5.2, all segments except for segment 1 have varying number of negative coefficients for brand dummies. For example, segment 2 and 6 endow positive values only to two brands (brand 3 and 5 for segment 2 and brand 5 and 6 for segment 6). This combined with the fact that segment 6 is variety-seeking implies that households in segment 6 are likely to often switch between brand 5 and 6, which turn out to be the same product with brand 6 being a low fat version of brand 5. This segment is thought to be health-conscious as brand 5 and 6 are the yogurt with immune-enhanced feature. Segment 6 consists 9.8% of the market according to Table 5.2. Households in segment 3 are the least price sensitive with strong inertia with size of 8.9%. Segment 5 is modest in all aspects with size of 6.9%. The description of such segment can be difficult, but what-if analysis would be helpful to understand the behavior of the segment, which is another advantage of the structural equilibrium model (Kadiyali et al., 2001).

## 5.2 Supply-Side Results

In this subsection, we will present the results of margins, marginal cost and model comparison. Though the actual calculations proceed in this order, we first present the result of model comparison as it helps the interpretation of the results of margins.

**Log-likelihood for supply-side and Vuong test statistics** After calculating margins, we calculated the log-likelihood for supply-side in (3.8) and Vuong test statistics to compare the fits of three models and games in these models as presented in Table 5.4. As we see, the vertical Nash–Bertrand

Table 5.4: The log-likelihood and Vuong test statistics under each game and model.

		Log-likelihood (Vuong test statistics)		
Vertical Interaction	Horizontal Interaction	Static model	Myopic model	Forward-looking model
manufacturer Stackelberg	Bertrand competition	-209.76 (22.64)	-242.45 (6.11)	-118.10 (44.05)
	Tacit collusion	-216.13 (38.24)	-214.74 (53.30)	-129.53 (45.64)
vertical Nash	Bertrand competition	-203.48 (-)	-134.75 (-)	-37.99 (-)
	Tacit collusion	-209.56 (58.94)	-148.80 (34.53)	-49.84 (28.82)

competition game dominates across all models in terms of log-likelihood. Thus Vuong test statistics in each column are with respect to this game. They indicate that the vertical Nash–Bertrand competition game is statistically better than the other games. Moreover, log-likelihood shows that forward-looking model fits the data most with value -37.99. We also compared the Vuong test statistics across models, to find that the best-fitting model (the vertical Nash–Bertrand competition game in forward-looking model) is statistically better than any other models and games.

**Margins** The margins (in yen per gram) under three models are presented in Table 5.5. Presented in the entries of “Average delta” in the last row are the mean value of  $\Delta_j$  in (B.3) in Appendix B for each brand, which is defined to be  $\theta_{j2|j1} - \sum_{l=1, l \neq j}^J \theta_{j2|l1}$ , where  $\theta_{j2|j1}$  is the probability of purchasing brand  $j$  in period 2 given the purchase of the brand in period 1 and  $\theta_{j2|l1}$  is defined likewise for brand  $l$  (please see Appendix for detail). In a nutshell,  $\Delta_j$  evaluates how the market share of brand  $j$  changes from the previous time

Table 5.5: Margins (unit: yen per gram) under each model and game.

	Brand 1	Brand 2	Brand 3	Brand 4	Brand 5	Brand 6	Brand 7
Average Prices	0.451	0.504	0.513	0.480	1.127	1.128	0.859
Static model							
Retail margin	0.112 (0.0006)	0.139 (0.0002)	0.167 (0.0013)	0.157 (0.0005)	0.145 (0.0015)	0.119 (0.0006)	0.167 (0.0016)
manufacturer Stackelberg							
Bertrand competition	0.093 (0.0006)	0.137 (0.0005)	0.124 (0.0016)	0.141 (0.0007)	0.107 (0.0007)	0.108 (0.0006)	0.133 (0.0020)
Tacit collusion	0.101 (0.0011)	0.144 (0.0006)	0.131 (0.0015)	0.156 (0.0010)	0.112 (0.0008)	0.112 (0.0007)	0.143 (0.0021)
vertical Nash							
Bertrand competition	0.102 (0.0006)	0.132 (0.0001)	0.159 (0.0015)	0.142 (0.0003)	0.139 (0.0015)	0.115 (0.0007)	0.156 (0.0015)
Myopic model							
Retail margin	0.088 (0.0006)	0.105 (0.0013)	0.167 (0.0043)	0.121 (0.0024)	0.198 (0.0042)	0.135 (0.0023)	0.083 (0.0019)
manufacturer Stackelberg							
Bertrand competition	0.067 (0.0005)	0.097 (0.0028)	0.011 (0.0057)	0.145 (0.0016)	0.025 (0.0028)	0.083 (0.0010)	0.068 (0.0009)
Tacit collusion	0.083 (0.0010)	0.127 (0.0023)	0.029 (0.0060)	0.172 (0.0017)	0.028 (0.0030)	0.086 (0.0010)	0.086 (0.0019)
vertical Nash							
Bertrand competition	0.072 (0.0004)	0.082 (0.0002)	0.140 (0.0037)	0.098 (0.0016)	0.192 (0.0041)	0.131 (0.0023)	0.066 (0.0011)
Forward-looking model							
Retail margin	0.051 (0.0006)	0.109 (0.0013)	0.105 (0.0031)	0.104 (0.0024)	0.313 (0.0051)	0.187 (0.0026)	0.103 (0.0019)
manufacturer Stackelberg							
Bertrand competition	0.039 (0.0006)	0.100 (0.0028)	0.007 (0.0044)	0.125 (0.0015)	0.039 (0.0033)	0.115 (0.0014)	0.085 (0.0010)
Tacit collusion	0.048 (0.0010)	0.131 (0.0023)	0.018 (0.0046)	0.147 (0.0015)	0.045 (0.0035)	0.119 (0.0013)	0.107 (0.0021)
vertical Nash							
Bertrand competition	0.042 (0.0005)	0.084 (0.0002)	0.088 (0.0026)	0.084 (0.0016)	0.304 (0.0050)	0.182 (0.0027)	0.083 (0.0011)
Average delta	0.444	-0.035	0.396	0.151	-0.621	-0.410	-0.264

period in response to a minute change of market share of the same brand. We omit the margins of the vertical Nash–Tacit collusion game as they are identical to retail margins. It should be noted that, in view of Table 5.4, margins in the vertical Nash–Bertrand competition game in forward-looking entries are the most accurate ones within the framework in Table 5.5, and those in the other entries are counter-factual in the sense that, had these sorts of games and perspectives were in play, these margins would have resulted. Now we briefly overview the results in Table 5.5.

First of all, manufacturers’ margins under tacit collusion always exceed those under Bertrand competition as expected. However, for brand 1, 3, 5 and 6, the margins under manufacturer Stackelberg are lower than vertical Nash counterparts in both myopic and forward-looking models regardless of which game in horizontal interaction is assumed. This is one piece of evidence that manufacturer Stackelberg game between manufacturers and a retailer cannot be justified with data.

Comparing margins under myopic and forward-looking models, we see that both manufacturers and a retailer charge more margins for brands with negative  $\Delta_j$  and charge less for those with positive  $\Delta_j$  in forward-looking model relative to myopic model. In other words, forward-looking firms would price lower if brands are likely to be repurchased and higher if they would be switched to. This is consistent with economical rationale. In comparing static and myopic models, however, we do not see such relationship for either manufacturers nor a retailer.

Remember that brand 3 has a distinct taste advantage due to the fact that it uses only raw milk, while brand 5 and 6 are the yogurt with special lactic-acid bacilli. Therefore we expect that these brands to command higher margins. As expected, brand 3, 5 and 6 command three largest margins under the

vertical Nash–Bertrand competition game in forward-looking model (0.088, 0.304, and 0.182 respectively), which we estimate to reflect Japanese yogurt market.<sup>11</sup> Meanwhile, brand 3 and 5 have the second least and the least margins respectively under the manufacturer Stackelberg–Bertrand competition counter-factual (0.007 and 0.039), which is another evidence that manufacturer Stackelberg game cannot be justified with data.

These facts and the market being characterized by the vertical Nash–Bertrand competition game jointly imply that differentiating brands 3,5, and 6 enable manufacturers to charge the three highest margins among the seven brands. In this sense, manufacturers’ efforts to differentiate their brands are reasonably rewarded.

However, we must note that a retailer also charges the largest and the second largest margins for brand 5 and 6 and charges the fourth largest margin for brand 3. In fact, the amount of retailer’s margins in (A.3) are higher than manufacturers’ margins in (A.17) for all brands in the vertical Nash–Bertrand competition game. These facts lead us to the conclusion that a retailer has more power than manufacturers. The decreasing price of yogurt over the last decade is at least partially due to decreasing power of manufacturers relative to the retailer in addition to competition among manufacturers as indicated by our result. The existence of fierce competition among manufacturers makes sense, as 157 yogurt brands existed in the market in January 2007 to December 2008.

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<sup>11</sup>The margins of Brand 1 and 5 under the manufacturer Stackelberg–Bertrand competition game in forward-looking model are the same in Table 5.5 but this is because of rounding. The margin of brand 1 is slightly larger than that of brand 5, even though the difference is minimal.

**Marginal costs** The estimation result for marginal cost in forward-looking model is presented in Table 5.6.<sup>12</sup> We find that after including manufacturer dummies, labor wage and international sugar price (multiplied by sugar amount) result in negative coefficients in all models and games, thus we exclude them.<sup>13</sup> We find that remaining variables – cream price index (multiplied by fat amount), raw milk price, and international oil price – have positive coefficients in manufacturer Stackelberg game, even though  $t$ -values of raw milk price and international oil price are not necessarily significant. However, only international oil price has a positive coefficient in forward-looking model under vertical Nash game regardless of horizontal interaction. The high values for manufacturers 4 and 5 are consistent with the fact that manufacturer 4 produces brand 5 and 6 and manufacturer 5 produces brand 7.

**The price endogeneity** After estimating  $\widehat{\xi}_{jt}$  and  $\widehat{\eta}_{jt}$ , we tested the correlation between them using one of Pearson’s product moment correlation coefficient test. The test reveals that they are significantly correlated and thus prices are proven to be endogenously determined, which is consistent with the general finding in literature.

## 6 Conclusion

In this paper, we empirically analyzed Japanese yogurt market incorporating consumer heterogeneity, consumer state dependence, forward-looking behavior of manufacturers and a retailer, and price endogeneity arises from

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<sup>12</sup>Results for the other models can be provided upon the request to the author.

<sup>13</sup>If we use only labor wage, their coefficients are positive. The effect of labor wage seems to be absorbed by manufacturer dummies.

Table 5.6: Marginal cost estimation in forward-looking model.

manufacturer Stackelberg	Bertrand competition				Tacit collusion			
	Estimate	Std.Err	t-value	p-value	Estimate	Std.Err	t-value	p-value
Intercept	-0.742	0.233	-3.182	0.002	-0.816	0.240	-3.408	0.001
Manufacturer 2	-0.041	0.026	-1.598	0.110	-0.061	0.027	-2.319	0.021
Manufacturer 3	-0.026	0.030	-0.880	0.379	-0.031	0.031	-1.004	0.316
Manufacturer 4	0.287	0.022	13.22	0.000	0.287	0.022	12.87	0.000
Manufacturer 5	0.346	0.027	13.04	0.000	0.335	0.027	12.28	0.000
Cream price index	0.133	0.032	4.137	0.000	0.139	0.033	4.192	0.000
International oil price	0.038	0.024	1.546	0.123	0.037	0.025	1.480	0.139
Raw milk price	0.003	0.002	1.104	0.270	0.003	0.002	1.278	0.202
vertical Nash	Bertrand competition				Tacit collusion			
	Estimate	Std.Err	t-value	p-value	Estimate	Std.Err	t-value	p-value
Intercept	0.196	0.082	2.401	0.017	0.187	0.084	2.225	0.026
Manufacturer 2	-0.048	0.021	-2.280	0.023	-0.063	0.021	-2.918	0.004
Manufacturer 3	-0.037	0.021	-1.778	0.076	-0.044	0.021	-2.075	0.038
Manufacturer 4	0.163	0.017	9.563	0.000	0.161	0.018	9.193	0.000
Manufacturer 5	0.315	0.021	15.11	0.000	0.304	0.021	14.17	0.000
International oil price	0.037	0.018	2.015	0.044	0.037	0.019	1.957	0.051

the interaction between unobserved demand characteristics and prices. Our demand-side findings are consistent with those of previous literature; consumers are heterogeneous in their responsiveness to marketing variables and degrees of state dependence. On supply-side, we find prices are endogenously determined, manufacturers engage in Bertrand competition game, manufacturers and a retailer play vertical Nash game, and they set prices considering their impact on future profit.

We find that brands with differentiating features (brand 3, 5 and 6) do command higher margins, proving that manufacturers' efforts are rewarded. However, a retailer also charges higher margins for these brands and obtains larger split of the profit. We also find that there are rigorous competitions among manufacturers in this market which is consistent with the findings in the other papers such as Nevo (2001) and Che et al. (2007), where Bertrand competition was the case in the U.S. cereal market with large number of brands. Finally, our work adds another evidence to the body of literature in this field of intersection between marketing and neo empirical industrial organization, as lack of empirical study is general concern in this area (Kadiyali et al., 2001).

One major limitation of this research is the assumption of a monopolistic retailer as retailers are likely to compete in reality. In fact, "National Survey of Prices" conducted by Statistics Bureau, Ministry of Internal Affairs and Communications in Japan indicates that the average retail prices of yogurt are higher in stores with no competitors around. Incorporating retail competition in the framework employed in this study would be an interesting source of future research. The other possible direction of future research is inclusion the effect of store brand. This topic is common in the literature, and widely investigated in the context such as its effect on power balance

between manufacturers, store loyalty and so forth. As state dependence is often neglected in these analysis, investigating the effect of store brand in the presented framework may provide new insight to the literature.

# Appendix

In section A, we derive margins in myopic model. In section B, we derive margins in forward-looking model.

## A Margins in Myopic Model

We start with margins of a retailer as it will be used in calculating margins of manufacturers.

### A.1 Margins of a Retailer

The profit function for the retailer is defined as

$$\pi_R = \sum_{j=1}^J (p_{jt} - w_{jt}) S_{jt} M \quad (\text{A.1})$$

where  $w_{jt}$  is the wholesale price for brand  $j$  at time  $t$ ,  $S_{jt}$  is market share, and  $M$  is the market size. The retail margin for brand  $j$  is  $p_{jt} - w_{jt}$ .

Now by partially differentiating (A.1) with respect to each retail price  $p_{jt}$ , setting them zero, and algebraic manipulations, we have

$$\begin{pmatrix} p_{1t} - w_{1t} \\ \vdots \\ p_{Jt} - w_{Jt} \end{pmatrix} = - \begin{bmatrix} \frac{\partial S_{1t}}{\partial p_{1t}}, \dots, \frac{\partial S_{Jt}}{\partial p_{1t}} \\ \vdots \\ \frac{\partial S_{1t}}{\partial p_{Jt}}, \dots, \frac{\partial S_{Jt}}{\partial p_{Jt}} \end{bmatrix}^{-1} \begin{pmatrix} S_{1t} \\ \vdots \\ S_{Jt} \end{pmatrix}. \quad (\text{A.2})$$

Using the notation of Che et al. (2007), we have

$$(\mathbf{p}_t - \mathbf{w}_t) = \Phi_t^{-1} \mathbf{S}_t \quad (\text{A.3})$$

where  $(\mathbf{p}_t - \mathbf{w}_t) \equiv (p_{1t} - w_{1t}, \dots, p_{Jt} - w_{Jt})^T$  is  $J \times 1$  vector of retail margins,

$\Phi_t$  is  $J \times J$  matrix with elements

$$\Phi_{jkt} = - \frac{\partial S_{kt}}{\partial p_{jt}}$$

for brand  $j, k = 1, \dots, J$ , and  $\mathbf{S}_t$  is  $J \times 1$  vector  $\mathbf{S}_t = (S_{1t}, \dots, S_{Jt})^T$ .

## A.2 Margins of Manufacturers

Now we derive margins of manufacturers under different games. Unlike in the retailer's case, the profit function of manufacturers differs depending on which game in horizontal strategic interaction is assumed. The profit function  $\pi_f$  of manufacturer  $f$  under Bertrand competition is given by

$$\pi_f = \sum_{j \in J_f} (w_{jt} - mc_{jt}) S_{jt} M, \quad (\text{A.4})$$

where  $J_f$  is a subset of brands produced by manufacturer  $f$  and  $mc_{jt}$  is the marginal cost of producing brand  $j$  at time  $t$ . The manufacturer's margin from brand  $j$  is  $w_{jt} - mc_{jt}$ . On the other hand, the total profit function  $\pi_{\forall f}$  of collusive manufacturers is given by

$$\pi_{\forall f} = \sum_{j=1}^J (w_{jt} - mc_{jt}) S_{jt} M.$$

The first order condition of the profit function in tacit collusion game is

$$\frac{\partial \pi_{\forall f}}{\partial w_{lt}} = M \left[ S_{lt} + \sum_{j=1}^J \left[ (w_{jt} - mc_{jt}) \sum_{k=1}^J \frac{\partial S_{jt}}{\partial p_{kt}} \cdot \frac{\partial p_{kt}}{\partial w_{lt}} \right] \right] = 0 \quad (\text{A.5})$$

for  $l = 1, \dots, J$ . By algebraic manipulation, we have

$$\begin{pmatrix} w_{1t} - mc_{1t} \\ \vdots \\ w_{Jt} - mc_{Jt} \end{pmatrix} = - \left[ \begin{array}{c} \left[ \frac{\partial p_{1t}}{\partial w_{1t}}, \dots, \frac{\partial p_{Jt}}{\partial w_{1t}} \right] \\ \vdots \\ \left[ \frac{\partial p_{1t}}{\partial w_{Jt}}, \dots, \frac{\partial p_{Jt}}{\partial w_{Jt}} \right] \end{array} \right] \cdot \left[ \begin{array}{c} \left[ \frac{\partial S_{1t}}{\partial p_{1t}}, \dots, \frac{\partial S_{Jt}}{\partial p_{1t}} \right] \\ \vdots \\ \left[ \frac{\partial S_{1t}}{\partial p_{Jt}}, \dots, \frac{\partial S_{Jt}}{\partial p_{Jt}} \right] \end{array} \right]^{-1} \begin{pmatrix} S_{1t} \\ \vdots \\ S_{Jt} \end{pmatrix}, \quad (\text{A.6})$$

where the left hand side of equation (A.6) is  $J \times 1$  vector of manufacturers' margins. The first order condition of profit function of Bertrand competition can be derived similarly. In equation (A.6), the terms  $S_{jt}$  and  $\partial S_{jt} / \partial p_{kt}$  can be directly obtained from the estimated demand parameters but  $\partial p_{kt} / \partial w_{lt}$  cannot be. Thus we must infer these terms indirectly, and the difference between manufacturer Stackelberg and vertical



matrix form and rearrange it as

$$\begin{pmatrix} \frac{\partial p_{1t}}{\partial w_{1t}} \\ \vdots \\ \frac{\partial p_{Jt}}{\partial w_{1t}} \end{pmatrix} = \begin{pmatrix} G_1 \\ \vdots \\ G_J \end{pmatrix}^{-1} \cdot \begin{pmatrix} \frac{\partial S_{1t}}{\partial p_{1t}} \\ \vdots \\ \frac{\partial S_{1t}}{\partial p_{Jt}} \end{pmatrix}, \quad (\text{A.10})$$

assuming the inverse of the  $J \times J$  matrix  $(G_1, \dots, G_J)^T$  exists. Transposing both sides of equation (A.10) and stacking them vertically for  $l = 1, \dots, J$ , we have

$$\begin{bmatrix} \frac{\partial p_{1t}}{\partial w_{1t}}, \dots, \frac{\partial p_{Jt}}{\partial w_{1t}} \\ \vdots \\ \frac{\partial p_{1t}}{\partial w_{Jt}}, \dots, \frac{\partial p_{Jt}}{\partial w_{Jt}} \end{bmatrix} = \begin{bmatrix} \frac{\partial S_{1t}}{\partial p_{1t}}, \dots, \frac{\partial S_{1t}}{\partial p_{Jt}} \\ \vdots \\ \frac{\partial S_{Jt}}{\partial p_{1t}}, \dots, \frac{\partial S_{Jt}}{\partial p_{Jt}} \end{bmatrix} \cdot (G_1^T, \dots, G_J^T)^{-1}. \quad (\text{A.11})$$

Substituting (A.11) into (A.6), we have the manufacturers' margins under the manufacturer Stackelberg–Tacit collusion game as

$$(\mathbf{w}_t - \mathbf{m}\mathbf{c}_t) = -(\Phi_t^T \mathbf{G}^{-1} \Phi_t)^{-1} \mathbf{S}_t \quad (\text{A.12})$$

where  $(\mathbf{w}_t - \mathbf{m}\mathbf{c}_t) = (w_{1t} - mc_{1t}, \dots, w_{Jt} - mc_{Jt})^T$  and  $\mathbf{G} = (G_1^T, \dots, G_J^T)$ .

### A.2.2 Margins under the manufacturer Stackelberg–Bertrand competition game

In Bertrand competition, each manufacturer maximizes a profit from its own brands. Thus in Bertrand competition, (A.6) applies only to the brands a particular manufacturer produces. This requires replacement of the third term  $\Phi_t$  in matrix  $(\Phi_t^T \mathbf{G}^{-1} \Phi_t)^{-1}$  in (A.12) with  $\Phi_t \cdot * \Omega$ , where  $*$  denotes element-by-element multiplication, and  $\Omega$  is  $J \times J$  matrix whose  $(j, k)$  elements are indicator functions taking unity if brands  $j$  and  $k$  are made by the same manufacturer and zero otherwise. Then we have the manufacturers' margins under the manufacturer Stackelberg–Bertrand competition game as

$$(\mathbf{w}_t - \mathbf{m}\mathbf{c}_t) = -(\Phi_t^T \mathbf{G}^{-1} \Phi_t \cdot * \Omega)^{-1} \mathbf{S}_t. \quad (\text{A.13})$$

### A.2.3 Margins under the vertical Nash–Tacit collusion game

In the vertical Nash game, manufacturers and a retailer move simultaneously. More specifically, manufacturers set wholesale price expecting a certain level of retail margin for the brand; a retailer sets its retail margin for each brand based on its profit maximizing behavior. Now by assumption, we have the relationship

$$\frac{\partial(p_{jt} - w_{jt})}{\partial w_{jt}} = 0$$

or equivalently

$$\frac{\partial p_{jt}}{\partial w_{jt}} = 1 \tag{A.14}$$

for all  $j = 1, \dots, J$  since the retail margin of brand  $j$ ,  $p_{jt} - w_{jt}$ , is not affected by the wholesale price of the brand as manufacturers and a retailer move simultaneously. Similarly, since the retail margin of brand,  $p_{jt} - w_{jt}$ , is not affected by the wholesale price of the other brands, we have

$$\frac{\partial(p_{jt} - w_{jt})}{\partial w_{kt}} = 0$$

or equivalently

$$\frac{\partial p_{jt}}{\partial w_{kt}} = 0 \tag{A.15}$$

for  $j = 1, \dots, J$ ,  $j \neq k$ .<sup>14</sup> Finally, from (A.14) and (A.15), the matrix with elements  $\partial p_{jt}/\partial w_{kt}$  on the right-hand side of equation (A.6) becomes

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<sup>14</sup>We note that this behavioral principle of retailer is consistent with its profit maximizing behavior, as the predetermined retail margins are determined from the first order condition of its profit function

$$\frac{\partial \pi_R}{\partial p_{gt}} = S_{gt} + \sum_{k=1}^J \left[ (p_{kt} - w_{kt}) \frac{\partial S_{kt}}{\partial p_{gt}} \right] = 0$$

even in the vertical Nash game.

an identity matrix and equation (A.6) becomes

$$\begin{pmatrix} w_{1t} - mc_{1t} \\ \vdots \\ w_{Jt} - mc_{Jt} \end{pmatrix} = - \begin{bmatrix} \frac{\partial S_{1t}}{\partial p_{1t}}, \dots, \frac{\partial S_{Jt}}{\partial p_{1t}} \\ \vdots \\ \frac{\partial S_{1t}}{\partial p_{Jt}}, \dots, \frac{\partial S_{Jt}}{\partial p_{Jt}} \end{bmatrix}^{-1} \begin{pmatrix} S_{1t} \\ \vdots \\ S_{Jt} \end{pmatrix}.$$

Thus we have manufacturers' margins under the vertical Nash–Tacit collusion game as

$$(\mathbf{w}_t - \mathbf{mc}_t) = \Phi_t^{-1} \mathbf{S}_t \quad (\text{A.16})$$

which is identical to margin of the retailer. This makes sense as the vertical Nash game assumes approximately equal power between manufacturers and a retailer (Choi, 1991).

#### A.2.4 Margins under the vertical Nash–Bertrand competition game

Since the retailer behaves the same independent of whether manufacturers compete or tacitly collude, the conditions (A.14) and (A.15) still hold in the vertical Nash–Bertrand competition game. And by the same reasoning of the manufacturer Stackelberg–Bertrand competition game, we have the manufacturers' margins under the vertical Nash–Bertrand competition game as

$$(\mathbf{w}_t - \mathbf{mc}_t) = (\Phi_t \cdot * \Omega)^{-1} \mathbf{S}_t. \quad (\text{A.17})$$

Table A.1 summarizes margins under each game.

Table A.1: The manufacturers' margin under myopic model.

	Bertrand competition	Tacit collusion
manufacturer Stackelberg	$-(\Phi_t^T \mathbf{G}^{-1} \Phi_t \cdot * \Omega)^{-1} \mathbf{S}_t$	$-(\Phi_t^T \mathbf{G}^{-1} \Phi_t)^{-1} \mathbf{S}_t$
vertical Nash	$(\Phi_t \cdot * \Omega)^{-1} \mathbf{S}_t$	$\Phi_t^{-1} \mathbf{S}_t$

## B Margins in Forward-Looking Model

Here we derive the margins in forward-looking model. We start with the margin of a retailer.

### B.1 Margins of a Retailer (Forward-Looking Model)

The objective function of one-period forward-looking retailer is  $V_R = \pi_{R1} + \delta\pi_{R2}$ , where  $\pi_{Rt}$  is a profit function defined in (A.1) for period  $t = 1, 2$ , and the term  $\delta$  is some exogenously given discount rate. Then the first order conditions are

$$\begin{cases} \frac{\partial \pi_{R1}}{\partial p_{k1}} + \delta \sum_{j=1}^J \frac{\partial \pi_{R2}}{\partial S_{j2}} \cdot \frac{\partial S_{j2}}{\partial S_{j1}} \cdot \frac{\partial S_{j1}}{\partial p_{k1}} = 0 \\ \frac{\partial \pi_{R2}}{\partial p_{k2}} = 0 \end{cases} \quad (\text{B.1})$$

for  $k = 1, \dots, J$ . In (B.1), the first equation corresponds to the first order condition of the first period profit function and the second equation corresponds to that of the second period profit. As the first order condition in the second period is already known, we only concern for the first equation in (B.1) in the following derivation. Furthermore, in that equation, the unknown terms are  $\partial \pi_{R2}/\partial S_{j2}$  and  $\partial S_{j2}/\partial S_{j1}$ .

Clearly,  $\partial \pi_{R2}/\partial S_{j2}$  is  $(p_{j2} - w_{j2})$ . To calculate  $\partial S_{j2}/\partial S_{j1}$ , we exploit the following relationship:

$$S_{j2} = \theta_{j2|j1} \times S_{j1} + \sum_{l=1, l \neq j}^J \theta_{j2|l1} \times S_{l1} \quad (\text{B.2})$$

where  $\theta_{j2|j1}$  is the probability of purchasing brand  $j$  in period 2 given the purchase of the brand in period 1, and  $\theta_{j2|l1}$  is defined likewise. Since the market share sums up to one, the term  $S_{l1}$  is rewritten as  $S_{l1} = (1 - S_{11} - \dots - S_{l-1,1} - S_{l+1,1} - \dots - S_{J1})$  for all  $l = 1, \dots, J, l \neq j$ , which includes the

term  $-S_{j1}$ . Thus, the partial derivative of the second term on the right-hand side of equation (B.2) with respect to  $S_{j1}$  is

$$\frac{\partial \left[ \sum_{l=1, l \neq j}^J \theta_{j2|l1} \times S_{l1} \right]}{\partial S_{j1}} = - \sum_{l=1, l \neq j}^J \theta_{j2|l1}$$

as  $\partial S_{l1} / \partial S_{j1} = -1$  for  $l = 1, \dots, J, l \neq j$ . Thus taking partial derivative of both sides of (B.2) with respect to  $S_{j1}$ , we have

$$\frac{\partial S_{j2}}{\partial S_{j1}} = \theta_{j2|j1} - \sum_{l=1, l \neq j}^J \theta_{j2|l1}. \quad (\text{B.3})$$

We define the right-hand side of equation (B.3) as  $\Delta_j$ .

In the same manner as in the derivation of vector  $(\mathbf{p}_t - \mathbf{w}_t)$ , the second term on the left-hand side of the first equation in (B.1) can be expressed by matrix form as

$$\delta \begin{bmatrix} \frac{\partial S_{11}}{\partial p_{11}}, \dots, \frac{\partial S_{J1}}{\partial p_{11}} \\ \vdots \\ \frac{\partial S_{11}}{\partial p_{J1}}, \dots, \frac{\partial S_{J1}}{\partial p_{J1}} \end{bmatrix} \cdot \begin{bmatrix} \Delta_1, \dots, 0 \\ \vdots \\ 0, \dots, \Delta_J \end{bmatrix} \cdot \begin{pmatrix} p_{12} - w_{12} \\ \vdots \\ p_{J2} - w_{J2} \end{pmatrix}$$

where the second matrix is diagonal matrix with diagonal elements  $\Delta_j$ , which we will express as  $\mathbf{\Delta}$ . Thus we have the margin in the first period as

$$\begin{pmatrix} p_{11} - w_{11} \\ \vdots \\ p_{J1} - w_{J1} \end{pmatrix} = - \begin{bmatrix} \frac{\partial S_{11}}{\partial p_{11}}, \dots, \frac{\partial S_{J1}}{\partial p_{11}} \\ \vdots \\ \frac{\partial S_{11}}{\partial p_{J1}}, \dots, \frac{\partial S_{J1}}{\partial p_{J1}} \end{bmatrix}^{-1} \cdot \begin{pmatrix} S_{11} \\ \vdots \\ S_{J1} \end{pmatrix} - \delta \begin{bmatrix} \Delta_1, \dots, 0 \\ \vdots \\ 0, \dots, \Delta_J \end{bmatrix} \cdot \begin{pmatrix} p_{12} - w_{12} \\ \vdots \\ p_{J2} - w_{J2} \end{pmatrix}$$

or  $(\mathbf{p}_1 - \mathbf{w}_1) = \{\Phi^T\}^{-1} \mathbf{S}_1 - \delta \mathbf{\Delta} (\mathbf{p}_2 - \mathbf{w}_2)$ , assuming the inverse of  $\Phi^T$  exists.

To derive margins in forward-looking model, we first calculate the margins in the myopic case from week 2, and use these margins in calculating margins in forward-looking model starting from week 1.

## B.2 Margins of Manufacturers (Forward-Looking Model)

The derivation of margins of manufacturers in one-period forward-looking model much follows the case of the retailer. Here we consider the margin in the manufacturer Stackelberg–Tacit collusion game as those under the other games are special case of this game. The objective function is  $V_M = \pi_{f1} + \delta\pi_{f2}$  and the first order conditions are

$$\begin{cases} \frac{\partial \pi_{f1}}{\partial w_{k1}} + \delta \sum_{j=1}^J \frac{\partial \pi_{f2}}{\partial S_{j2}} \cdot \frac{\partial S_{j2}}{\partial S_{j1}} \cdot \frac{\partial S_{j1}}{\partial w_{k1}} = 0 \\ \frac{\partial \pi_{f2}}{\partial w_{k2}} = 0. \end{cases} \quad (\text{B.4})$$

As was the case in (B.1), the first equation of (B.4) corresponds to the first order condition of the first period profit function and the second equation corresponds to that of the second period profit. Clearly,  $\partial \pi_{f2} / \partial S_{j2} = (w_{j2} - mc_{j2})$ . Then the product of this term and  $\partial S_{j1} / \partial w_{k1}$  turns out to be the second term of the first order condition of the profit function of manufacturers in (A.5) except for the subscript being 2 instead of  $t$  in wholesale price  $w_{j2}$  and marginal cost  $mc_{j2}$ . Then this product term can be written as

$$\begin{bmatrix} \frac{\partial p_{11}}{\partial w_{11}}, \dots, \frac{\partial p_{J1}}{\partial w_{11}} \\ \vdots \\ \frac{\partial p_{11}}{\partial w_{J1}}, \dots, \frac{\partial p_{J1}}{\partial w_{J1}} \end{bmatrix} \cdot \begin{bmatrix} \frac{\partial S_{11}}{\partial p_{11}}, \dots, \frac{\partial S_{J1}}{\partial p_{11}} \\ \vdots \\ \frac{\partial S_{11}}{\partial p_{J1}}, \dots, \frac{\partial S_{J1}}{\partial p_{J1}} \end{bmatrix} \cdot \begin{pmatrix} w_{12} - mc_{12} \\ \vdots \\ w_{J2} - mc_{J2} \end{pmatrix}$$

or simply  $\Phi_t^T \mathbf{G}^{-1} \Phi_t (\mathbf{w}_2 - \mathbf{mc}_2)$ . Thus the second term on the left-hand side of the first equation of (B.4) becomes  $\delta (\Phi_t^T \mathbf{G}^{-1} \Phi_t) \mathbf{\Delta} (\mathbf{w}_2 - \mathbf{mc}_2)$ . Then we have  $\mathbf{S}_1 + \Phi_t^T \mathbf{G}^{-1} \Phi_t (\mathbf{w}_1 - \mathbf{mc}_1) + \delta (\Phi_t^T \mathbf{G}^{-1} \Phi_t) \mathbf{\Delta} (\mathbf{w}_2 - \mathbf{mc}_2) = 0$  or  $(\mathbf{w}_1 - \mathbf{mc}_1) = -(\Phi_t^T \mathbf{G}^{-1} \Phi_t)^{-1} \mathbf{S}_1 - \delta \cdot \mathbf{\Delta} (\mathbf{w}_2 - \mathbf{mc}_2)$ , assuming the inverse of  $\Phi_t^T \mathbf{G}^{-1} \Phi_t$  exists. The margins in the other games are derived similarly as we presented in the myopic case. They are summarized in Table B1.

Table B.1: The manufacturers' margins under forward-looking model in the first period.

	Bertrand competition	Tacit collusion
manufacturer Stackelberg	$-(\Phi_t^T \mathbf{G}^{-1} \Phi_t \cdot * \Omega)^{-1} \mathbf{S}_1$ $-\delta \cdot \Delta(\mathbf{w}_2 - \mathbf{mc}_2)$	$-(\Phi_t^T \mathbf{G}^{-1} \Phi_t)^{-1} \mathbf{S}_1$ $-\delta \cdot \Delta(\mathbf{w}_2 - \mathbf{mc}_2)$
vertical Nash	$(\Phi_t \cdot * \Omega)^{-1} \mathbf{S}_t$ $-\delta \cdot \Delta(\mathbf{w}_2 - \mathbf{mc}_2)$	$\Phi_t^{-1} \mathbf{S}_t$ $-\delta \cdot \Delta(\mathbf{w}_2 - \mathbf{mc}_2)$

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